



# Five Arrows Managers LLP

Report of the Members and Financial Statements  
for the year ended 31 December 2023

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# Members' Report

The Members present their report and audited financial statements of Five Arrows Managers LLP ("the LLP" or "Partnership") for the year to 31 December 2023.

## Principal Activities

The Partnership provides investment management services to a range of private equity and private debt vehicles, as part of the Rothschild & Co Group's Merchant Banking division. The LLP will also, where required, invest in the CLO vehicles for which it acts as investment manager.

The LLP is ultimately owned by Rothschild & Co SCA, the French parent company. Further information on the Rothschild & Co Group can be found on the corporate website [www.rothschildandco.com](http://www.rothschildandco.com).

## Strategic developments

During the period, the LLP continued its role as delegated investment manager to fellow subsidiaries, Rothschild & Co Investment Managers (Luxembourg) and Five Arrows Managers SAS (France) and Five Arrows Managers (USA) LLC in respect of managing parts of the portfolios of certain equity and debt Merchant Banking funds. In particular, this included Five Arrows Principal Investments IV, a private equity fund, which generated €27.3m of revenues in the financial year.

In addition, the LLP continued to provide investment management and sub-advisory services to Luxembourg registered funds (the Oberon and Elsinore funds), securitization vehicles and European and US CLOs (Collateralised Loan Obligation entities).

## Principal Risks and Uncertainties

The Partnership follows the risk management policies of N M Rothschild & Sons Limited, a fellow subsidiary undertaking. The principal risks of the Partnership are credit risk, market risk and liquidity risk. Further information regarding financial risks is disclosed in note 2 to the financial statements.

## Members

The Majority Member, Rothschild & Co Credit Management Limited, owns a 99.97% share of the capital in the LLP. With the other 0.03% owned by Five Arrows Holding UK Ltd.

## Results and distributions

The LLP's balance sheet as detailed on page 10 shows a satisfactory position with Members' interests amounting to €22,859,249 (2022: €24,525,846). The LLP retains sufficient levels of capital and liquidity.

The results for the year are shown in the Statement of Comprehensive Income on page 9.

The Partnership distributed €11,603,263 (2022: €14,457,104) to Rothschild & Co Credit Management Limited. No further distribution is proposed by the Members (2022: nil).

In December 2023 the Partnership repaid €5,274,156 (2022: €9,896,098) worth of loans to Rothschild & Co Continuation Limited and capital of €10,031,680 (2022: €6,526,101) to Rothschild & Co Credit Management Limited.

## Members' Profit allocation

Profits are shared among the Members in accordance with the terms of the Partnership Agreement dated 1 November 2018 (and as amended from time to time).



## Members' drawings

At the discretion of the Majority Member, each Member shall be entitled to take drawings from their distribution account in advance of profits being credited to this account.

## Energy & Carbon Report

Rothschild & Co has made its long-term ambition to support the sustainability transition of the global economy through its expertise and influence a core pillar in its strategy at R&Co Group level.

Rothschild & Co is committed to contributing to a more environmentally sustainable economy and to limiting the R&Co Group's environmental impact. The support of the transition to a low-carbon economy and the preservation and protection of biodiversity are two key sustainability priorities for the R&Co Group.

### *Scope 1 & 2 emissions: energy*

To ensure sustainable sourcing of energy, and further limit related operational GHG emissions, the R&Co Group has committed to procuring 100% of electricity from renewable sources by 2025. In 2023, energy consumption increased due to increasing FTE and new office sites, resulting in an overall decrease of the share of electricity procurement from renewable sources (91% in 2023 compared to 92% in 2022).

However, energy consumption per FTE was reduced by 10% compared to 2022, which reflects our efforts to reduce energy consumption and increase energy efficiency across offices. Guidance and support are provided to offices to bridge the remaining gap via the Group Renewable Electricity Procurement Standard under the Group Environmental Management Policy.

Offices within the UK consumed 10,202 MWh of energy in 2023, which represents 43% of total R&Co Group energy consumption (23,594 MWh). Electricity accounted for 55% of MWh consumption (5,609 MWh) whilst bioenergy accounted for 34% (3,495 MWh). The remaining energy consumption was from Natural gas. 97% (5,488 MWh) of electricity consumed by UK offices was purchased from 100% Renewable sources.

### *Scope 3 operational emissions: travel*

Travel-related GHG emissions constitute a material driver of the R&Co Group's operational scope 3 emissions and have increased from 11,833 tCO<sub>2</sub>e in 2022 to 14,068 tCO<sub>2</sub>e (using UK BEIS 2022 GHG emission factors) (or 18,587 tCO<sub>2</sub>e using UK BEIS 2023 GHG emission factors which apply pandemic load factors) in 2023 as business travel has resumed in a post-pandemic context, whilst remaining below levels observed in 2018 and 2019.

The R&Co Group aims to limit the post-pandemic travel rebound effect by capitalising on longer term changes to more hybrid working patterns and behaviours and opportunities for productivity gains of remote working. In addition, the R&Co Group complemented its reduction efforts for travel-related emissions with the purchase of a limited amount of Sustainable Aviation Fuel (SAF) certificates for emissions related to business flights in 2023 (leading to reduction of 1,012t CO<sub>2</sub>e).

### *Materials use*

The Group aims to manage its resource use responsibly and as far as practicable. The most used material is paper, and the Group maintained its commitment to reduce consumables and track their use.

## Going concern

The Partnership has adequate liquidity and capital. The members perform an annual going concern review that considers, under a stress test scenario, the Partnership's ability to meet its financial obligations as they fall due, for a period of at least twelve months after the date that the financial statements are signed. As a consequence, the members have prepared the financial statements on the going concern basis.



## Auditor

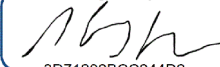
Following a competitive tender process during the year, KPMG LLP resigned as auditor and Mazars LLP was appointed in their place on 17<sup>th</sup> November 2023. Mazars LLP have indicated their willingness to continue in office as auditor and will be proposed for re-appointment.

## Audit Information

The Members who held office at the date of approval of this Members' Report confirm that, so far as they are each aware, there is no relevant audit information of which the LLP's auditors are unaware, and each Member has taken all the steps that he ought to have taken as a Member to make himself aware of any relevant audit information and to establish that the Partnership's auditors are aware of that information.

By Order of the Members

Aldo Edoardo Di Rienzo, for and on behalf of Rothschild & Co Credit Management Limited  
Designated Member  
New Court, St Swithin's Lane, London EC4N 8AL

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## **Statement of Members' responsibilities in respect of the Members' Report and the financial statements**

The members are responsible for preparing the Members' Report, and the financial statements in accordance with applicable law and regulations.

The Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008 require the members to prepare financial statements for each financial year. Under that law the members have elected to prepare the financial statements in accordance with UK-adopted international accounting standards and applicable law.

Under Regulation 8 of the Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008 the members must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the LLP and of its profit or loss for that period. In preparing these financial statements, the members are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether they have been prepared in accordance UK-adopted international accounting standards;
- assess the LLP's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the LLP or to cease operations, or have no realistic alternative but to do so.

Under Regulation 6 of the Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008, the members are responsible for keeping adequate accounting records that are sufficient to show and explain the LLP's transactions and disclose with reasonable accuracy at any time the financial position of the LLP and enable them to ensure that its financial statements comply with those regulations. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the LLP and to prevent and detect fraud and other irregularities.

The members are responsible for the maintenance and integrity of the corporate and financial information included on the LLP's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.



# Independent auditor's report to the Members of Five Arrows Managers LLP

## Opinion

We have audited the financial statements of Five Arrows Managers LLP (the 'LLP') for the year ended 31 December 2023 which comprise the statement of comprehensive income, balance sheet, statement of changes in equity, cash flow statement and notes to the financial statements, including material accounting policy information.

The financial reporting framework that has been applied in their preparation is applicable law and UK-adopted international accounting standards.

In our opinion, the financial statements:

- give a true and fair view of the state of the LLP's affairs as at 31 December 2023 and of its profit for the year then ended; and
- have been properly prepared in accordance with UK-adopted international accounting standards; and
- have been prepared in accordance with the requirements of the Companies Act 2006, as applied to limited liability partnerships.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report.

We are independent of the LLP in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the members' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the LLP's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the members with respect to going concern are described in the relevant sections of this report.

## Other information

The members are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this



gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006, as applied to limited liability partnerships, requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of Members**

As explained more fully in the members' responsibilities statement set out on page 5, the members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the members determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the members are responsible for assessing the LLP's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the members either intend to liquidate the LLP or to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

Based on our understanding of the LLP and its industry, we considered that non-compliance with the following laws and regulations might have a material effect on the financial statements: employment law, health and safety, anti-bribery and corruption, market abuse and financial crime, anti-money laundering regulations and financial services legislation applicable to the regulated nature of the LLP's activities.

To help us identify instances of non-compliance with these laws and regulations, and in identifying and assessing the risks of material misstatement in respect to non-compliance, our procedures included, but were not limited to:

- Inquiring of the members as to whether the LLP is in compliance with laws and regulations, and discussing their policies and procedures regarding compliance with laws and regulations;
- Inspecting correspondence, if any, with relevant licensing or regulatory authorities;



- Communicating identified laws and regulations to the engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the LLP which were contrary to applicable laws and regulations, including fraud.

We also considered those laws and regulations that have a direct effect on the preparation of the financial statements such as the Companies Act 2006, as applied to limited liability partnerships.

In addition, we evaluated the members' incentives and opportunities for fraudulent manipulation of the financial statements, including the risk of management override of controls, and determined that the principal risks related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates, in particular in relation to revenue recognition (which we pinpointed to the cut-off and completion assertion), and significant one-off or unusual transactions.

Our audit procedures in relation to fraud included but were not limited to:

- Making enquiries of the members on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

### **Use of the audit report**

This report is made solely to the LLP's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the LLP's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the LLP and the LLP's members as a body for our audit work, for this report, or for the opinions we have formed.

*K Racinska*

Kamilla Racinska (Senior Statutory Auditor)

for and on behalf of Mazars LLP

Chartered Accountants and Statutory Auditor

Mazars LLP, 30 Old Bailey, London, EC4M 7AU

23 April 2024





# Statement of comprehensive income

For the year ended 31 December 2023

	2023	2022
	€	€
Management fees	87,220,624	67,667,785
Management fee rebates	(6,527,255)	(3,238,823)
<b>Net fee income</b>	<b>80,693,369</b>	<b>64,428,962</b>
Interest earned on investment securities measured at amortised cost	2,262,412	1,186,677
Interest earned on investment securities measured at fair value through profit and loss	433,518	604,440
Other interest income	1,660,378	210,725
Interest expense	(2,148,516)	(1,152,270)
<b>Net interest income</b>	<b>2,207,792</b>	<b>849,572</b>
Dividend income	3	475,198
Administrative expenses	4	(62,921,579)
Depreciation	12,13	(1,780,369)
Unrealised (losses) / gains on investment securities measured at fair value through profit and loss	443,252	(1,857,193)
Realised gains on investment securities measured at fair value through profit and loss	15,802	208,149
Foreign exchange (losses) / gains	(43,011)	1,468,888
<b>Profit for the period</b>	<b>19,090,454</b>	<b>9,374,262</b>
<b>Other comprehensive Income</b>		
Movement in fair value of hedging derivatives	877,892	(2,607,126)
<b>Total comprehensive income for the period</b>	<b>19,968,346</b>	<b>6,767,136</b>

The notes on pages 14 to 30 form an integral part of these financial statements



# Balance sheet

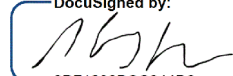
At 31 December 2023

	Note	2023 €	2022 (restated) €
<b>Assets</b>			
<b>Non-Current Assets</b>			
Debt securities – fair value through profit and loss	8	3,589,920	4,030,848
Debt securities – measured at amortised cost	8	44,410,246	47,063,648
Equity securities – fair value through profit and loss	9	22,000	1,910,113
Property, plant and equipment	12	6,156,399	4,792,118
Right of use assets	13	8,496,648	8,759,902
Derivatives	16	327,937	-
<b>Total non-current assets</b>		<b>63,003,150</b>	<b>66,556,629</b>
<b>Current Assets</b>			
Cash and cash equivalents	7	22,033,713	32,218,006
Debt securities – fair value through profit and loss	8	99,156	92,590
Debt securities – measured at amortised cost	8	554,694	855,249
Receivables	10	30,984,769	14,112,966
Other assets	11	6,666,088	4,483,571
Derivatives	16	1,071,595	263,413
<b>Total current assets</b>		<b>61,410,015</b>	<b>52,025,795</b>
<b>Total assets</b>		<b>124,413,165</b>	<b>118,582,424</b>
<b>Liabilities</b>			
<b>Non-Current Liabilities</b>			
Loans from fellow subsidiaries	17	(29,751,697)	(35,876,787)
Payables	15	(6,268,715)	(3,732,719)
Lease liabilities	14	(10,153,621)	(9,517,428)
Derivatives	16	-	(184,816)
<b>Total non-current liabilities</b>		<b>(46,174,033)</b>	<b>(49,311,750)</b>
<b>Current Liabilities</b>			
Payables	15	(53,085,964)	(44,168,509)
Loans from fellow subsidiaries	17	(2,293,919)	(576,319)
<b>Total current liabilities</b>		<b>(55,379,883)</b>	<b>(44,744,828)</b>
<b>Total liabilities</b>		<b>(101,553,916)</b>	<b>(94,056,578)</b>
<b>Net assets</b>		<b>22,859,249</b>	<b>24,525,846</b>
<b>Shareholders' equity</b>			
Members' capital		13,555,941	23,587,621
Retained earnings		8,861,454	1,374,263
Other reserves		55,554	55,554
Cashflow hedge reserve		386,300	(491,592)
<b>Total Members' other interests</b>		<b>22,859,249</b>	<b>24,525,846</b>

\* The comparatives for the year ended 31 December 2022 have been reclassified to reflect the aging profile of assets and liabilities with no impact on the net assets as of that date.



The financial statements on pages 9 to 30 were approved by the Members and were signed on their behalf by:

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Aldo Edoardo Di Rienzo

For and on behalf of Rothschild & Co Credit Management Limited (Registered Number: 07638414)  
Designated Member

23 April 2024

The notes on pages 14 to 30 form an integral part of these financial statements



## Statement of changes in equity

For the year ended 31 December 2023

	Members' capital	Retained earnings	Cashflow hedge reserve	Other reserves	Total
	€	€	€	€	€
<b>At 31 December 2022</b>	<b>23,587,621</b>	<b>1,374,263</b>	<b>(491,592)</b>	<b>55,554</b>	<b>24,525,846</b>
Profit for the year	-	19,090,454	-	-	<b>19,090,454</b>
Repayment of Share Capital	(10,031,680)	-	-	-	<b>(10,031,680)</b>
Distributions to members'	-	(11,603,263)	-	-	<b>(11,603,263)</b>
Other comprehensive income for the year – movement in fair value of cash-flow hedge derivatives	-	-	877,892	-	<b>877,892</b>
<b>At 31 December 2023</b>	<b>13,555,941</b>	<b>8,861,454</b>	<b>386,300</b>	<b>55,554</b>	<b>22,859,249</b>
<b>At 31 December 2021</b>	<b>30,113,722</b>	<b>6,457,105</b>	<b>2,115,534</b>	<b>55,554</b>	<b>38,741,915</b>
Profit for the year	-	9,374,262	-	-	<b>9,374,262</b>
Repayment of Share Capital	(6,526,101)	-	-	-	<b>(6,526,101)</b>
Distributions to members'	-	(14,457,104)	-	-	<b>(14,457,104)</b>
Other comprehensive income for the year – movement in fair value of cash-flow hedge derivatives	-	-	(2,607,126)	-	<b>(2,607,126)</b>
<b>At 31 December 2022</b>	<b>23,587,621</b>	<b>1,374,263</b>	<b>(491,592)</b>	<b>55,554</b>	<b>24,525,846</b>

The notes on pages 14 to 30 form an integral part of these financial statements



# Cash flow statement

For the year ended 31 December 2023

	Note	2023 €	2022 €
<b>Cash flow from operating activities</b>			
Net profit for the financial year		19,090,454	9,374,262
Dividend received	3	(475,198)	-
Depreciation	12, 13	1,780,369	580,225
Interest charge on lease liability		423,944	261,101
Lease liability revaluation		212,249	(83,800)
Movement on accrued interest on debt securities	8	18,546	(6,947)
Net fair value movements on investment securities	8	54,086	405,870
Unrealised fair value movements on derivatives	16	(443,043)	1,053,821
(Increase) / decrease in receivables	10	(16,871,803)	1,179,163
(Increase) in other assets	11, 13	(2,995,045)	(768,076)
Increase in payables	15, 12	11,452,360	20,824,100
<b>Net cash flow from operating activities</b>		<b>12,246,919</b>	<b>32,819,719</b>
<b>Cash flow from financing activities</b>			
Decrease in Group borrowing	17	(4,407,490)	(7,879,992)
Capital repayment		(10,031,680)	(6,526,101)
Distributions to Members'		(11,603,263)	(14,457,104)
<b>Net cash outflow from financing activities</b>		<b>(26,042,433)</b>	<b>(28,863,197)</b>
<b>Cash flow from investing activities</b>			
Dividend received	3	475,198	-
Disposal of debt and equity securities	8, 9	5,203,800	16,552,821
Purchase of debt and equity securities	8, 9	-	(1,010,719)
Purchase of plant, property and equipment	12	(2,067,777)	(4,792,118)
<b>Net cash inflow from investing activities</b>		<b>3,611,221</b>	<b>10,749,984</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>		<b>(10,184,293)</b>	<b>14,706,506</b>
<b>Cash and cash equivalents at beginning of year</b>		<b>32,218,006</b>	<b>17,511,500</b>
<b>Cash and cash equivalents at end of year</b>	<b>7</b>	<b>22,033,713</b>	<b>32,218,006</b>

The notes on pages 14 to 30 form an integral part of these financial statements

# Notes to the financial statements



*(forming part of the financial statements)*

## 1. Accounting Policies

Five Arrows Managers LLP (the "Partnership") is a limited liability partnership formed in the United Kingdom. The registered address is New Court, St Swithin's Lane, London, EC4N 8AL. The principal accounting policies which have been consistently adopted in the presentation of the financial statements are as follows:

### a. Basis of preparation

The financial statements are prepared and approved by the Members in accordance with UK adopted International Financial Reporting Standards ("IFRS") and International Financial Reporting Interpretations Committee ("IFRIC") interpretations and with those requirements of the Companies Act 2006 applicable to companies reporting under IFRS.

#### Standards affecting the financial statements

There were no new standards or amendments to standards that have been applied in the preparation of these financial statements.

#### Taxation

Partnership is a tax transparent entity and therefore not subject to Corporation tax which is paid by the Partnership's members in proportion with their share of the Partnership's taxable earnings. No corporation tax has therefore been recognised in these financial statements.

#### Future accounting developments

A number of new standards, amendments to standards and interpretations are effective for accounting periods ending after 31 December 2023 and therefore have not been applied in preparing these financial statements. The Partnership has reviewed these new standards to determine their effects on the Partnership's financial reporting. None of these are expected to have a significant effect on the Partnership's financial statements.

#### Going Concern

The Partnership's business activities, together with the factors likely to affect its future development, performance and position are set out in the Member's report on pages 2 to 5. In addition, the Partnership's objectives, policies and processes for managing its capital; its financial risk management objective and its exposures to credit and liquidity risk are set out in note 2 to the financial statements.

The Partnership has adequate liquidity and capital. The members perform an annual going concern review that considers, under a stress test scenario, the Partnership's ability to meet its financial obligations as they fall due, for a period of at least twelve months after the date that the financial statements are signed. As a consequence, the members have prepared the financial statements on the going concern basis.

### b. Members' interest

Any profits are shared among the Members per the Partnership Agreement dated 1 November 2018, as amended from time to time. Profits are shared according to the ownership percentage; 99.97% to Rothschild & Co Credit Management Limited & 0.03% to Five Arrows Holding UK Ltd. At the discretion of the Managing Member, each Member shall be entitled to take drawings from their distribution account in advance of profits being credited to this account. Loan contributions may also be made to the Partnership by any or all of the Members on such terms as to repayment, interest and otherwise as may be agreed between the managing Member and the Member making the loan contribution.

### c. Cash and cash equivalents

Cash for the purpose of the statement of cash flows, comprises money deposited with financial institutions that can be withdrawn without notice.

# Notes to the financial statements



*(forming part of the financial statements)*

## **d. Functional and reporting currency**

The majority of the Partnership's balance sheet is denominated in Euros and so accordingly is the Statement of Comprehensive Income. The functional currency of the Partnership is therefore deemed to be the Euro, which is also adopted as the reporting currency.

## **e. Foreign currencies**

Monetary assets and liabilities in foreign currencies are translated into Euros at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into Euros at the rate of exchange ruling at the date of the transaction. Exchange differences are included in the Statement of Other Comprehensive Income.

## **f. Derivatives**

Under IFRS 9 Financial Instruments, a hedged item can be a recognised asset or liability, an unrecognised firm commitment, a forecast transaction or a net investment in a foreign operation. The hedged item can be a single item or a group of items.

A derivative is a financial instrument, the value of which is derived from the value of another financial instrument, an index or some other variable ("the underlying"). Typically, the underlying is an interest rate, a currency exchange rate or the price of a debt or equity security. Derivative instruments are carried at fair value, shown in the balance sheet as separate totals of positive fair values (assets) and negative fair values (liabilities). Positive fair values represent the cost to the Partnership of replacing all transactions with a fair value in the Company's counterparties of replacing all their transactions with the Partnership with a fair value in the counterparties' favour if the Partnership were to default. Positive and negative fair values on different transactions are only netted if there is a legal right of set-off, the transactions are with the same counterparty and the cashflows will be settled on a net basis.

The gains and losses associated with the contracts will be initially recognised in Other Comprehensive Income. Amounts are then recognised through the Income Statement within Foreign Exchange gains / losses in the same period as the costs to which the contracts relate.

## **g. Income recognition**

Income represents management fees earned for the supply of services. These fees are accounted for on an accruals basis. Accordingly, management fees are only recognised by the partnership and settled when the vehicle is sufficiently liquid and where various performance criteria are fulfilled. The timing of payments can therefore vary although, when not paid out, the fees continue to accrue to the fund. It will only be known for certain that the fees will be paid where the fulfilment of the criteria is confirmed at the determination date which is the date at which the amounts due under the management contracts are calculated. The date varies between each of the vehicles. Fees will only be recognised once the criteria have been confirmed and a payment to the Partnership is probable.

## **h. Management fee rebates**

Management fee rebates, where applicable, are determined based on a negotiated rate between the Partnership and third-party investors. There are also specific agreements in place.

## **i. Interest income and expenses**

Interest income and expense represents interest arising out of investment and borrowing activities, including debt securities. Interest income and expense is recognised in the income statement using the effective interest rate method. The effective interest rate is the rate that exactly discounts the estimated future cashflows of a financial instrument to its net carrying amount. It is used to calculate the amortised cost of a financial asset or a financial liability and to allocate the interest over the relevant period (usually the expected life of the instrument). When calculating the effective interest rate, the Partnership considers all contractual terms of the financial instrument (for

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example, prepayment options) but does not consider future credit losses. The calculation includes any premiums or discounts, as well as all fees and transaction costs that are an integral part of the financial asset.

## **j. Financial assets**

The Partnership initially recognises loans and advances on the date on which they start. All other financial assets and liabilities are recognised on trade date. On initial recognition financial assets are classified as measured at: amortised cost or fair value through profit and loss (“FVTPL”).

### **Financial assets measured at amortised cost**

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal outstanding.

For the purposes of this assessment “principal” is defined as the fair value of the financial asset on initial recognition. “Interest” is defined as consideration for the time value of money and the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs, as well as profit margin. In assessing whether the contractual cash flows are solely payments of principal and interest, the Company considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making this assessment, the Company considers:

- contingent events that would change the amounts and timing of cash flows;
- prepayment and extension terms;
- leverage features;
- terms that limit the Company’s claim to cash flows from specified assets;
- features that modify consideration of the time value of money; and
- the exposure to credit risk in the underlying pool of financial instruments held by each CLO.

Subsequent measurement of financial assets measured at amortised cost, including interest, impairment and foreign exchange gains or losses, are recognised in the income statement.

### **Impairment of financial assets**

Loss allowances for expected credit losses on financial assets which are held at amortised cost are recognised on initial recognition of the underlying assets.

Expected credit losses are required to be measured through a loss allowance at an amount equal to:

- the 12-month expected credit losses (expected credit losses that result from those default events on the financial instrument that are possible within 12 months after the reporting date); or
- full lifetime expected credit losses (expected credit losses that result from all possible default events over the life of the financial instrument).

A loss allowance for full lifetime expected credit losses is required for a financial instrument if the credit risk of that financial instrument has increased significantly since initial recognition.



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## **Financial assets measured at fair value through profit and loss (“FVTPL”)**

All other financial assets are classified as measured at FVTPL.

### **k. Administrative Expenses**

Administrative expenses are comprised of amounts that relate to the provision of investment management services undertaken by the LLP. The expenses are either incurred directly by the partnership or are recharged by fellow subsidiaries.

### **l. Property, plant and equipment**

All property, plant and equipment is stated at cost. Cost includes expenditure that is directly attributable to the acquisition of assets including, in respect of leasehold improvements, costs incurred in preparing the property of occupation.

Depreciation on assets is calculated using the straight-line method to write down the cost of assets to their residual values over their estimated useful lives, as follows:

Computer equipment	2-5 years
Fixtures and fittings	3-10 years
Leasehold improvements	4-10 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

Gains and losses on disposals are determined by comparing proceeds with carrying amounts. These gains and losses are recognised in the income statement.

### **m. Lessee accounting**

The Partnership is party to leases as a lessee in relation to property agreements for the use of office space. All leases are accounted for by recognising a right-of-use asset and a lease liability except for short-term leases and leases of low value assets.

The Partnership recognises the right-of-use asset and the lease liability at the lease commencement date. Lease liabilities are initially measured at the present value of the contractual payments due to the lessor over the lease term, with the discount rate determined by reference to the rate implicit in the lease unless this is not readily determinable, in which case the Partnership's incremental borrowing rate on commencement date of the lease is used.

Subsequent to initial measurement lease liabilities increase as a result of interest charged at a constant rate on the balance outstanding and reduce for lease payments. Lease payments included in the measurement of the lease liability comprises the following items, where applicable:

- the amount expected to be payable by the lessee under residual value guarantees.

The carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in substance in the fixed lease payments or a change in the assessment to purchase the underlying asset. On remeasurement of the lease liability, the corresponding adjustment is reflected in the right-of-use asset.

Right-of-use assets are initially measured at the amount of the lease liability, reduced for any lease incentives received, and increased for lease payments made at or before commencement of the lease, initial direct costs incurred and the amount of any provision recognised where the Partnership is required to dismantle, remove or restore the asset. Additionally, they may be re-measured to reflect reassessment due to lease modifications.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term. Additionally, the right-of-use asset is periodically

# Notes to the financial statements



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reduced by impairment losses, if any, and adjusted for certain re-measurements of the lease liability.

For lease agreements relating to properties, non-lease components are excluded from the projection of future lease payments and recorded separately within operating costs on a straight-line basis.

## **n. Judgements in applying accounting policies and key sources of estimation uncertainty**

Statements require management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management usually evaluates its judgements and estimates in relation to assets, liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events management believes to be reasonable under the circumstances. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the financial year are discussed below.

### **o. Critical judgements**

The Partnership makes assessment which require judgement in preparing the accounts and can have a significant effect upon the financial statements. Management have carried an assessment on the fair value of CLO investments held by the Partnership, detailed in Note 8.

## **2. Financial Risk Management**

The Partnership follows the financial risk management policies of a fellow subsidiary, N M Rothschild & Sons Limited.

### **a. Credit risk**

Credit risk arises from exposures to clients and counterparties relating to the Partnership's investment activities. Limits on credit risk are set by the Rothschild & Co Group Executive Committee and by the Credit Committee. The Credit Committee reviews concentrations and makes recommendations on credit decisions to the Rothschild & Co Group Assets and Liabilities Committee. Credit risk limits are set, where appropriate, in respect of exposures to individual clients or counterparties, to industry sectors and to countries. Exposure to credit risk is managed by detailed analysis of client and counterparty creditworthiness prior to entering into an exposure, and by continued monitoring thereafter. For internal monitoring purposes, credit exposure on loans and debt securities is measured as the principal amount outstanding plus accrued interest. The Credit Committee reviews credit exposures on debt securities periodically. Financial assets subject to significant exposure to credit risk at the financial reporting date are all classified as Category 1, meaning exposures where the payment of interest or principal is not in doubt.

### **Credit risk concentrations**

The Partnership monitors concentrations of credit risk by geographic location and by industry sector. The following tables show an analysis of credit risk by location and by sector. The location of debt securities is determined by reference to the location of the issuer of the security.

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Credit risk by location	UK and Channel Islands €	Other Europe €	US and Canada €	Other €	Total €
<b>At 31 December 2023</b>					
<b>Financial assets</b>					
Cash and cash equivalents	22,033,713	-	-	-	22,033,713
Debt securities	-	34,372,112	14,281,904	-	48,654,016
Derivatives	1,399,532	-	-	-	1,399,532
Receivables	29,165	29,490,772	1,170,655	294,177	30,984,769
<b>Total</b>	<b>23,462,410</b>	<b>63,862,884</b>	<b>15,452,559</b>	<b>294,177</b>	<b>103,072,030</b>
<b>At 31 December 2022</b>					
<b>Financial assets</b>					
Cash and cash equivalents	32,218,006	-	-	-	32,218,006
Debt securities	-	34,576,902	17,465,433	-	52,042,335
Derivatives	78,597	-	-	-	78,597
Receivables	2,466,875	10,706,860	546,365	392,866	14,112,966
<b>Total</b>	<b>34,763,478</b>	<b>45,283,762</b>	<b>18,011,798</b>	<b>392,866</b>	<b>98,451,904</b>

All financial assets shown above were held with / receivable from financial institutions / counterparties in the finance sector.

## b. Market risk

Market risk comprises interest rate, foreign exchange and price risk.

### Price risk

The Partnership has exposure to price risk through its holdings of equity and debt investments held at fair value. Each position is approved by Senior Management at acquisition and is monitored on an individual basis. The equity positions relate to B shares held in investment vehicles for which the Partnership provides Investment Management services and R&Co shares. B shares are held for purposes of the payment of performance fees, should they fall due. R&Co shares are held for share-based bonus liability. If the price was to fall by 5 per cent, then there would be a charge to the income statement of €185,902 (2022: €301,678). Similarly, if the prices were to rise by 5 per cent, then there would be a credit to the income statement of €185,902 (2022: €301,678).

### Currency risk

The Partnership is exposed to foreign currency fluctuations as a result of mismatches between the denomination of its principal cost base (sterling) and the majority of revenues (euro) it receives from its asset management activity. The risk arises from the fluctuation in future spot rates, which would cause volatility in the income statement. The risk may have a significant impact on the financial statements.

The Partnership has entered into derivative financial instruments in order to hedge underlying foreign currency exposures and not as speculative investments. The risk management objective is to reduce the impact of future forecasted foreign currency transactions. The hedged risk being that a strengthening of sterling exchange rates against the euro would result in a reduction in profit. Because the policy is to hedge only a portion of the cost base, any ineffectiveness is expected to be immaterial.

Derivative financial instruments are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value. The method of recognising the resulting gain or loss is dependent on the nature and timing of the item being hedged.

At inception of the hedge relationship, the Partnership documents the economic relationship between hedging instruments and hedged items including whether changes in the cash flows of the hedging instruments are expected to offset changes in the cash flows of the hedged items.

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Changes in fair-value of derivatives that are designated as cash flow hedges are recognised in other comprehensive income. When the forecasted transactions are recognised in profit and loss, any cumulative gain or loss existing in the reserves are recognised in the income statement. From this point, the derivative is no longer classified as a hedging derivative and all future fair-value movements are recognised directly in the income statement.

The following table sets out the maturity profile and average exchange rate on the forward foreign exchange contracts that are used in the Partnership's cash flow hedging strategy as at 31 December 2023.

2023	3m – 1yr	1 yr – 5 yr	5 yr >	Total
<b>Cash flow hedges – currency forward</b>				
Notional	20,191,369	21,982,848	-	42,174,217
Average EUR-GBP exchange rate	0.8933	0.8977	-	0.8941

2022	3m – 1yr	1 yr – 5 yr	5 yr >	Total
<b>Cash flow hedges – currency forward</b>				
Notional	19,002,093	37,040,370	-	56,042,463
Average EUR-GBP exchange rate	0.8868	0.9085	-	0.8945

The following table contains details of the cash flow hedges as at 31 December:

	2023	2022
	€	€
Increase in value of the hedged sterling cost base during the period for effectiveness	(543,401)	(1,610,828)
Loss in cash flow hedge reserve transferred to P&L	(543,401)	(1,610,828)

Where other foreign currency exposures arise, the Partnership's strategy is to mitigate this by match-funding with borrowings in the underlying currencies. The following tables summarise the exposures as at 31 December:

	2023	2022
	€	€
<b>USD</b>		
Cash and cash equivalents	1,375,321	4,919,533
Debt securities	14,281,904	17,471,971
Receivables, other assets & payables	(7,032,846)	(3,553,250)
Intra-group borrowing	(11,425,717)	(18,475,400)
Long	<b>(2,801,338)</b>	<b>362,854</b>

	€	€
<b>GBP</b>		
Cash and cash equivalents	3,844,073	1,057,793
Receivables, other assets & payables	(12,241,274)	(6,285,142)
(Short)	<b>(8,397,201)</b>	<b>(5,227,349)</b>

If the value of the USD increased by 1 per cent against Euro, then there would be an loss to the income statement of €28,013 (2022: €3,629 gain). If the value of the GBP increased by 1 per cent against Euro, there would be a loss to the income statement of €83,972 (2022: €52,273).

The Partnership holds small amounts receivables, other assets and payables denominated in AUD, CHF, DKK, SEK, JPY and CAD.

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## Interest rate risk

Based on amounts outstanding at the period, an increase in interest rates of 1.5% would result in an increase in the net interest income of €148,691; a decrease in interest rates of 1.5% would result in a decrease in net interest income of €148,691.

## c. Liquidity risk

Liquidity risk is the risk that the Partnership is unable to meet its obligations as they fall due or that it is unable to fund its commitments. The Partnership's policy is to ensure that it has sufficient resources to meet its financial commitments as they are expected to fall due. The table below analyses the Partnership's financial assets and liabilities based on contractual maturity at the balance sheet date.

	Demand/ next day €	2 days – 3m €	3m-1yr €	> 1 yr €	Total €
<b>At 31 December 2023</b>					
Cash and cash equivalents	22,033,713	-	-	-	22,033,713
Debt securities	-	653,850	-	48,000,166	48,654,016
Equity securities	-	-	-	22,000	22,000
Property, Plant and equipment	-	-	-	6,156,399	6,156,399
Right of use assets	-	-	-	8,496,648	8,496,648
Receivables	-	30,984,769	-	-	30,984,769
Other assets	-	6,666,088	-	-	6,666,088
Derivatives	-	685,687	385,908	327,937	1,399,532
<b>Total Financial Assets</b>	<b>22,033,713</b>	<b>38,990,394</b>	<b>385,908</b>	<b>63,003,150</b>	<b>124,413,165</b>
Current Payables	-	(29,653,665)	(23,432,299)	-	(53,085,964)
Non-Current Payables	-	-	-	(6,268,715)	(6,268,715)
Loan from fellow subsidiary	-	(2,293,919)	-	(29,751,697)	(32,045,616)
Lease liabilities	-	-	-	(10,153,621)	(10,153,621)
<b>Total Financial Liabilities</b>	<b>-</b>	<b>(31,947,584)</b>	<b>(23,432,299)</b>	<b>(46,174,033)</b>	<b>(101,553,916)</b>
<b>At 31 December 2022</b>					
Cash and cash equivalents	32,218,006	-	-	-	32,218,006
Debt securities	-	467,946	479,893	51,094,496	52,042,335
Equity securities	-	-	-	1,910,113	1,910,113
Property, Plant and equipment	-	-	-	4,792,118	4,792,118
Right of use assets	-	-	-	8,759,902	8,759,902
Receivables	-	14,112,966	-	-	14,112,966
Other assets	-	4,483,571	-	-	4,483,571
Derivatives	-	275,117	(11,704)	-	263,413
<b>Total Financial Assets</b>	<b>32,218,006</b>	<b>19,339,600</b>	<b>468,189</b>	<b>66,556,629</b>	<b>118,582,424</b>
Payables	-	(18,451,345)	(25,717,164)	(3,732,719)	(47,901,228)
Loan from fellow subsidiary	-	(576,319)	-	(35,876,787)	(36,453,106)
Lease liabilities	-	-	-	(9,517,428)	(9,517,428)
Derivatives	-	-	-	(184,816)	(184,816)
<b>Total Financial Liabilities</b>	<b>-</b>	<b>(19,027,664)</b>	<b>(25,717,164)</b>	<b>(49,311,750)</b>	<b>(94,056,578)</b>

## d. Fair value of financial assets and liabilities

Fair value is the price that would be received on selling an asset or paid to transfer a liability in an orderly transaction between market participants. For financial instruments carried at fair value, market prices or rates are used to determine fair value where an active market exists (such as a recognised exchange), as this is the best evidence of the fair value of a financial instrument. Market prices are not, however, available for certain assets and liabilities held. Where no active market price or rate is available, fair values are determined using discounted cashflows. The values derived from this form of modelling are significantly affected by judgements and assumptions made concerning factors such as the amounts and timing of future cashflows, discount rates and credit quality.

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The methods adopted to determine fair value of each type of financial asset or liabilities are summarised below:

- **Cash and cash equivalents.** The fair value is materially the same as the carrying value due to their short term nature.
- **Receivables and payables.** Fair value is considered to be the same as carrying value for these.
- **Debt and equity securities.** These are carried in the balance sheet at fair value, usually determined using market data. Debt securities or unlisted equity securities for which no price is available are valued by discounting expected cashflows at market interest rates adjusted for appropriate credit spreads or using other valuation techniques.
- **Derivatives.** These are carried in the balance sheet at fair value, usually determined using market data. Derivative financial instruments are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value. The method of recognising the resulting gain or loss is dependent on the nature and timing of the item being hedged. Changes in fair-value of derivatives that are designated as cash flow hedges are recognised in other comprehensive income. When the forecasted transactions are recognised in profit and loss, any cumulative gain or loss existing in the reserves are recognised in the income statement. From this point, the derivative is no longer classified as a hedging derivative and all future fair-value movements are recognised directly in the income statement.
- **Loans to/from parent companies.** The fair value of each interest-bearing tranche is considered to be the same as the carrying value since it is based on short-term variable rates. For other non-interest bearing facilities these are valued on a discounted cash-flow basis.

The tables below analyse the fair value of assets and liabilities according to a three level valuation hierarchy, whereby the valuation level is determined using the following criteria:

**Level 1:** Quoted prices (unadjusted) in active markets for identical assets or liabilities.

**Level 2:** Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from market data to a significant extent).

**Level 3:** Inputs for the asset or liability that are not based primarily on observable market data (unobservable inputs).

## Financial assets and liabilities carried at fair value

	Measured using			
	Fair value €	Level 1 €	Level 2 €	Level 3 €
<b>At 31 December 2023</b>				
<b>Financial assets</b>				
Equity securities	22,000	-	-	22,000
Derivatives	1,399,532	-	1,399,532	-
Debt securities – fair value through profit and loss	3,689,076	-	3,689,076	-
<b>Total</b>	<b>5,110,608</b>	<b>-</b>	<b>5,088,608</b>	<b>22,000</b>
<b>At 31 December 2022</b>				
<b>Financial assets</b>				
Equity securities	1,910,113	1,888,113	-	22,000
Derivatives	78,597	-	78,597	-
Debt securities – fair value through profit and loss	4,123,438	-	4,123,438	-
<b>Total</b>	<b>6,112,148</b>	<b>1,888,113</b>	<b>4,202,035</b>	<b>22,000</b>

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## Financial assets and liabilities carried at amortised cost

	Carrying value €	Fair value €	Measured using		
			Level 1 €	Level 2 €	Level 3 €
<b>At 31 December 2023</b>					
<b>Financial assets</b>					
Cash and cash equivalents	22,033,713	22,033,713	-	22,033,713	-
Debt securities – measured at amortised cost	44,964,940	43,996,136	-	43,996,136	-
Receivables	30,984,769	30,984,769	-	30,984,769	-
<b>Total</b>	<b>97,983,422</b>	<b>97,014,618</b>	<b>-</b>	<b>97,014,618</b>	<b>-</b>
<b>Financial liabilities</b>					
Payables	(59,354,679)	(59,354,679)	-	(59,354,679)	-
Loans from fellow subsidiary	(32,045,616)	(32,045,616)	-	(32,045,616)	-
<b>Total</b>	<b>(91,400,295)</b>	<b>(91,400,295)</b>	<b>-</b>	<b>(91,400,295)</b>	<b>-</b>
<b>At 31 December 2022</b>					
<b>Financial assets</b>					
Cash and cash equivalents	32,218,006	32,218,006	-	32,218,006	-
Debt securities – measured at amortised cost	47,918,897	45,607,732	-	45,607,732	-
Receivables	14,112,966	14,112,966	-	14,112,966	-
<b>Total</b>	<b>94,249,869</b>	<b>91,938,704</b>	<b>-</b>	<b>91,938,704</b>	<b>-</b>
<b>Financial liabilities</b>					
Payables	(47,901,228)	(47,901,228)	-	(47,901,228)	-
Loans from fellow subsidiary	(36,453,106)	(36,453,106)	-	(36,453,106)	-
<b>Total</b>	<b>(84,354,334)</b>	<b>(84,354,334)</b>	<b>-</b>	<b>(84,354,334)</b>	<b>-</b>

## Assets measured at fair value based on Level 3

There were no significant transfers between assets valued at Level 1 and at Level 2 in the year. The movements in assets valued using Level 3 valuation are as follows:

	31 December 2023 €	31 December 2022 €
Opening balance	22,000	5,618,126
Reclassification from Level 2	-	-
Reclassification to Level 2	-	(2,996,939)
Total (loss) through the income statement	-	(1,240,307)
Movements in accrued interest	-	(175,011)
Disposals	-	(1,183,869)
<b>Closing Balance</b>	<b>22,000</b>	<b>22,000</b>

The amount recognised in the income statement for this period is nil (period to 31 December 2022: €1,240,307) in respect of assets held at the end of the reporting period.

	Fair Value	Valuation technique	Unobservable input	Fair value measurement sensitivity
Investment securities	€ 22,000	Valuation based on various inputs, some of which are unobservable.	Various unobservable inputs are used in the valuation, including yield, recovery rates, default rates and other relevant market information.	10% decrease in value would result in a loss to the income statement of €2,200.



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## e. Capital management

The Partnership's capital management policy is to ensure that it is strongly capitalised and compliant with regulatory requirements. Furthermore, the Partnership's risk management processes are designed to ensure that all risks are identified and are covered by capital or other appropriate matters. The FCA introduced a new set of regulatory rules for UK Investment firms with effect from 1st January 2022, named the Investment Firms Prudential Regime ('IFPR'). Under IFPR, FAM LLP meets the balance sheet and revenue thresholds that make it a MiFIDPRU (non-SNI) firm. The new prudential regime includes – inter alia – requirements for maintaining minimum levels of regulatory capital which are reported to the Financial Conduct Authority quarterly. The firm's financial and capital position is presented and discussed at each quarterly meeting and signed off/approved by the governing body:

	2023	2022
	€	€
<b>Tier 1 capital</b>		
Members' capital	13,555,941	23,587,621
Other (deductions) / Eligible capital	441,854	(436,038)
	13,997,795	23,151,583
Profit for the year	-	-
Less: foreseeable distributions	-	-
<b>Total tier 1 capital</b>	<b>13,997,795</b>	<b>23,151,583</b>

During the year €11,603,263 in distributions have been made (2022: €14,457,104) to Rothschild & Co Credit Management Limited.

Capital of €10,031,680 (2022: €6,526,101) was repaid to Rothschild & Co Credit Management Limited.

## 3. Dividend income

	2023	2022
	€	€
Dividend income from group companies	475,198	182,479
	<b>475,198</b>	<b>182,479</b>

## 4. Administrative Expenses

	2023	2022
	€	€
Administrative expenses	(14,219,021)	(11,870,552)
Staff costs	5	(43,455,818)
	<b>(62,921,579)</b>	<b>(55,326,370)</b>

Administrative expenses are comprised of amounts that relate to the provision of investment management services undertaken by the Partnership.

## 5. Staff costs

	2023	2022
	€	€
Fixed and variable remuneration	(40,279,508)	(35,999,283)
Social security costs	(5,637,911)	(5,057,868)
Staff benefits and other staff costs	(1,609,195)	(1,403,599)
Post-retirement benefits	(1,175,944)	(995,068)
	<b>(48,702,558)</b>	<b>(43,455,818)</b>



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The number of persons employed as at the period end was as follows:

	2023	2022
Merchant Banking	104	87
	<b>104</b>	<b>87</b>

The average number of persons employed was as follows:

	2023	2022
Merchant Banking	100	84
	<b>100</b>	<b>84</b>

## Deferred remuneration

As part of its variable pay strategy, the Company operates various incentive schemes for the benefit of employees. These schemes consist of deferred cash bonuses and, for certain key staff, various deferred share-based payment awards.

The cash awards are paid one, two and three years after the year of the award, and the expense is recognised over the two, three and four year periods from the start of the year of the award to the date of payment. These awards are paid on the condition that the recipient is still an employee of the R&Co Group.

A commitment to employees exists in connection with deferred remuneration. Some of this has not yet accrued because it relates to a future service period. The amount of potential future payments that have not yet accrued is €4,792,155 (2022: €3,602,040).

The objective of the deferred share-based payment awards is to link the reward of certain key staff with the performance of the Company. In addition to the requirement to remain employed by the R&Co Group, these awards may also be cancelled under specific circumstances.

## Rothschild & Co share-based payments

The Company has committed to pay a number of staff deferred awards in the form of Rothschild & Co shares. The shares will be delivered to employees as long as the recipients are still employed by the Rothschild & Co Group at the time of vesting. The value of the shares at the date of award is expensed over the service period, until vesting. The liability is treated as either a cash or equity-settled share-based payment and revalued at each reporting period, with the changes in value recognised in the income statement.

The charge for the period arising from share-based payment schemes was as follows:

	2023	2022
Rothschild & Co share-based payments	(17,416)	(124,893)
	<b>(17,416)</b>	<b>(124,893)</b>

## 6. Audit Fee

The auditor's remuneration was as follows:

	2023	2022
	€	€
Audit fees relating to the Partnership	81,000	55,999
Audit-related assurance services	23,000	18,851
	<b>104,000</b>	<b>74,850</b>

# Notes to the financial statements

(forming part of the financial statements)



## 7. Cash and cash equivalents

	2023	2022
	€	€
Cash held at a fellow subsidiary Bank – Rothschild & Co Bank International	18,573,423	32,218,006
Cash held at HSBC	3,460,290	-
	<b>22,033,713</b>	<b>32,218,006</b>

Cash is held on deposit at Rothschild & Co Bank International. Interest is earned at the prevailing rate of each respective currency. Cash is also held on deposit at HSBC, in a non-interest bearing account.

## 8. Debt securities

	2023	2022
	€	€
Debt securities – amortised cost	44,607,734	47,543,542
Accrued Interest on debt securities - amortised cost	357,205	375,355
Debt securities – fair value through profit and loss	3,596,881	4,030,848
Accrued Interest on debt securities - fair value through profit and loss	92,196	92,590
	<b>48,654,016</b>	<b>52,042,335</b>

The movement can be analysed as follows:

	2023	2022
	€	€
<b>At beginning of period:</b>	<b>52,042,335</b>	<b>68,335,765</b>
Additions	-	-
Disposals	(3,333,103)	(16,019,400)
Net changes in fair value recognised through profit and loss	(36,670)	(280,977)
Changes in accrued interest	(18,546)	6,947
<b>At end of period:</b>	<b>48,654,016</b>	<b>52,042,335</b>

It is the policy of the Partnership to value Debt securities using third party prices, where available.

## 9. Equity securities

	2023	2022
	€	€
Equity securities	22,000	1,910,113

Equity securities can be analysed as follows:

	2023	2022
	€	€
Unlisted	22,000	22,000
Rothschild & Co SCA Shares	-	1,888,113
<b>At end of period:</b>	<b>22,000</b>	<b>1,910,113</b>

The movement can be analysed as follows:

	2023	2022
	€	€
<b>At beginning of period:</b>	<b>1,910,113</b>	<b>1,557,708</b>
Additions	-	1,010,719
Disposals	(1,870,698)	(533,421)
Net changes in fair value recognised through profit and loss	(17,415)	(124,893)
<b>At end of period:</b>	<b>22,000</b>	<b>1,910,113</b>

# Notes to the financial statements

(forming part of the financial statements)



## 10. Receivables

	2023	2022
	€	€
Amounts due from fellow subsidiaries	22,824,529	6,652,123
Unsettled distribution of management fees from 3 <sup>rd</sup> parties	8,160,240	7,460,843
	<b>30,984,769</b>	<b>14,112,966</b>

## 11. Other assets

	2023	2022
	€	€
Rechargeable expenses	5,411,203	2,352,541
Prepayments	522,241	443,840
Sundry assets	732,644	1,687,190
	<b>6,666,088</b>	<b>4,483,571</b>

*Sundry assets include employee clearing accounts such as salaries clearing, taxi charges & corporate credit card accounts.*

## 12. Property, plant and equipment

	Leasehold Improvements	Fixtures & Fittings	Computer Equipment	Total
	€	€	€	€
<b>Cost at 1 January 2023</b>	<b>3,897,460</b>	<b>733,008</b>	<b>161,650</b>	<b>4,792,118</b>
Additions	1,263,009	601,874	202,894	2,067,777
<b>At 31 December 2023</b>	<b>5,160,469</b>	<b>1,334,882</b>	<b>364,544</b>	<b>6,859,895</b>
<b>Accumulated depreciation at 1 January 2023</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Depreciation charge	522,022	133,912	48,653	704,587
Revaluation	(808)	(208)	(75)	(1,091)
<b>At 31 December 2023</b>	<b>521,214</b>	<b>133,704</b>	<b>48,578</b>	<b>703,496</b>
<b>Net Book Value at 31 December 2023</b>	<b>4,639,255</b>	<b>1,201,178</b>	<b>315,966</b>	<b>6,156,399</b>

## 13. Right of use asset

	2023	2022
	€	€
<b>At beginning of period:</b>	<b>8,759,902</b>	<b>-</b>
Depreciation charge	(1,075,782)	(580,225)
Additions	812,528	9,340,127
<b>At end of period:</b>	<b>8,496,648</b>	<b>8,759,902</b>

*Lease agreement for Part 6<sup>th</sup> Floor, Vintners Place, 68 Upper Thames Street, London, EC4., commenced 18<sup>th</sup> May 2022.*

## 14. Lease liability

	2023	2022
	€	€
<b>At beginning of period:</b>	<b>9,517,428</b>	<b>-</b>
Additions	-	9,340,127
Revaluation	212,249	(83,800)
Interest expense	423,944	261,101
<b>At end of period:</b>	<b>10,153,621</b>	<b>9,517,428</b>

# Notes to the financial statements

(forming part of the financial statements)



	2023	2022
	€	€
<b>Maturity Analysis – contractual undiscounted cash flows</b>		
Less than one year	458,846	0
One to five years	8,018,674	7,055,130
More than five years	3,817,780	4,964,721
<b>Total undiscounted cash flows</b>	<b>12,295,300</b>	<b>12,019,852</b>
<b>Total lease liabilities</b>	<b>12,295,300</b>	<b>12,019,852</b>

## 15. Payables

	2023	2022
	€	€
<b>Current Payables</b>		
Trade creditors and accruals	26,904,442	27,084,606
Amounts due to other group companies	26,181,522	17,083,903
	<b>53,085,964</b>	<b>44,168,509</b>

	2023	2022
	€	€
<b>Non-current Payables</b>		
Accruals	6,268,715	3,732,719
	<b>6,268,715</b>	<b>3,732,719</b>

The cash & deferred bonuses have been split out between current & non-current payables.

## 16. Derivatives

The Partnership's use of financial instruments, including derivatives, is set out in note 2.

During the period, the Partnership has only entered into forward foreign exchange contracts.

	Fair value		Notional principal	
	2023	2022	2023	2022
	€	€	€	€
Forward foreign exchange contracts - designated as cash flow hedges	532,463	512,437	20,093,965	16,946,405
Forward foreign exchange contracts - other	867,069	(433,840)	48,932,818	45,475,040
	<b>1,399,532</b>	<b>78,597</b>	<b>69,026,783</b>	<b>62,421,445</b>

As at 31 December 2023 the amount recognised as a profit in other comprehensive income was €877,892 (2022: €2,607,126 loss) in respect of the forward foreign exchange contracts designated as cash-flow hedges.

## 17. Loans from fellow subsidiaries

	2023	2022
	€	€
Loan from Rothschild & Co Continuation Limited	29,751,697	35,928,986
Loan from / (to) Rothschild & Co Credit Management Limited	2,293,919	524,120
	<b>32,045,616</b>	<b>36,453,106</b>

# Notes to the financial statements



(forming part of the financial statements)

The following table shows the contractual cash flows payable on the loan. Interest cash-flows are estimated and shown up to 5 years only.

	Demand-3m	3m – 1yr	1 yr – 5 yr	5 yr >	Total
	€	€	€	€	€
Loan from Rothschild & Co Continuation Limited	453,968	1,361,905	7,263,494	29,738,233	38,817,600
Loan from Rothschild & Co Credit Management Limited	-	-	-	2,293,919	2,293,919

## 18. Related Party Transactions

Parties are considered to be related if one party controls, is controlled by or has the ability to exercise significant influence over the other party. This includes key management personnel, the parent companies, subsidiaries and fellow subsidiaries. All related parties transactions are at arms-length. The Members did not receive any remuneration in respect of their services to the Partnership. Amounts receivable and payable from the parent companies were as follows:

	2023	2022
	€	€
Payable to Rothschild & Co Concordia SAS	(55,611)	(7,146)
Payable to Rothschild & Co Credit Management Limited	-	210,784
Loan (from) / to Rothschild & Co Credit Management Limited	(2,293,919)	(524,120)

Amounts receivable and payable from other related subsidiaries at the year-end were as follows:

	2023	2022
	€	€
Payable to other subsidiaries	(25,954,543)	(17,294,694)
Loan from Rothschild & Co Continuation Limited	(29,751,697)	(35,928,986)
Receivable from other subsidiaries	22,824,529	6,652,123
Prepayments from other subsidiaries	193,185	-

The partnership held cash balances with the following other related subsidiaries:

	2023	2022
	€	€
Cash on deposit with Rothschild & Co Bank International	18,573,423	32,218,006

Amounts recognised in the statement of comprehensive income in respect of the parent companies were as follows:

	2023	2022
	€	€
Administrative expenses to Rothschild & Co Concordia SAS	100,555	54,764
Unrealised (loss) / gain on equity securities measured at FVTPL for Rothschild & Co Concordia SAS	(17,416)	(124,893)
Dividend income from Rothschild & Co Concordia SAS	475,198	182,479

# Notes to the financial statements



*(forming part of the financial statements)*

Amounts recognised in the statement of comprehensive income in respect of fellow subsidiaries were as follows:

	2023	2022
	€	€
Management fee income from other subsidiaries	60,796,803	45,814,704
Administrative expenses from other subsidiaries	6,226,108	7,282,420
Interest expense to other subsidiaries	1,724,572	891,169
Other interest income from other subsidiaries	-	210,725

## 19. Parent Undertaking and Ultimate Holding Company

The largest group in which the results of the Partnership are consolidated is that headed by Rothschild & Co Concordia SAS, incorporated in France, and whose registered office is at 23bis, avenue de Messine, 75008 Paris. The smallest group in which they are consolidated is that headed by Rothschild & Co SCA, a French private partnership whose registered office is also at 23bis, avenue de Messine, 75008 Paris. The accounts are available on Rothschild & Co website at [www.rothschildandco.com](http://www.rothschildandco.com).

The Partnership's immediate parent company is Rothschild & Co Credit Management Limited, a private company limited by shares and incorporated in England and Wales whose registered office is at New Court, St Swithin's Lane, London, EC4N 8AL.

The Partnership's registered office is located at New Court, St Swithin's Lane, London, EC4N 8AL. The registered number of the Partnership is OC302492.

## 20. Subsequent Events

The Partnership has evaluated subsequent events and determined that there have been no events that have occurred that would require adjustments to our disclosures in the financial statements.